

State Exercise Program

A Texas Community Partnership



Texas Department of Public Safety

DIVISION OF EMERGENCY MANAGEMENT

National Preparedness Guidelines



National Preparedness Goal

First Edition
September 2011



Movement from Target Capabilities
to Core Capabilities

<http://www.fema.gov/pdf/prepared/crosswalk.pdf>

Prevention	Protection	Mitigation	Response	Recovery
Planning				
Public Information and Warning				
Operational Coordination				
Forensics and Attribution Intelligence and Information Sharing Interdiction and Disruption Screening, Search, and Detection	Access Control and Identity Verification Cybersecurity Intelligence and Information Sharing Interdiction and Disruption Physical Protective Measures Risk Management for Protection Programs and Activities Screening, Search, and Detection Supply Chain Integrity and Security	Community Resilience Long-term Vulnerability Reduction Risk and Disaster Resilience Assessment Threats and Hazard Identification	Critical Transportation Environmental Response/Health and Safety Fatality Management Services Infrastructure Systems Mass Care Services Mass Search and Rescue Operations On-scene Security and Protection Operational Communications Public and Private Services and Resources Public Health and Medical Services Situational Assessment	Economic Recovery Health and Social Services Housing Infrastructure Systems Natural and Cultural Resources



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Operational Communications



National Preparedness Goal

*First Edition
September 2011*



Core Capability Targets

1. Ensure the capacity to communicate with both the emergency response community and the affected populations and establish interoperable voice and data communications between Federal, state, and local first responders.
2. Re-establish sufficient communications infrastructure within the affected areas to support ongoing life-sustaining activities, provide basic human needs, and transition to recovery.



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Texas Exercise Strategic Vision

Provide a comprehensive strategy of cohesive training and exercises that will prepare the State of Texas to prevent, protect against, respond to, and recover from all-hazards

- Examine regional level policies, plans and procedures
- Clarify and train local, regional and state level personnel in roles and responsibilities
- Improve interagency coordination and communication
- Identify gaps in capabilities
- Assess the effectiveness of and identify opportunities for improvement



Debrief participants at a recent past in Fort Collins, CO, during the TOPOFF exercise in 2009. The current TOPOFF exercise involves more timely analysis data and feedback and will be implemented next September.

Getting Smart About Exercising

By ANTHONY KIMERY,
SENIOR REPORTER

ARE WE SACRIFICING READINESS WHEN WE SACRIFICE TOPOFF? NOT SO, SAYS CRAIG FUGATE.

IT SKIRMED AS THOUGH ANOTHER BIT OF PREPAREDNESS WAS ABOUT TO BE JETTISONED, POTENTIALLY MAKING THE AMERICAN HOMELAND MORE VULNERABLE. THE OBAMA ADMINISTRATION EARLIER THIS YEAR WAS REPORTED TO BE CONSIDERING SCALING BACK—MAYBE EVEN CANCELING—SOME NATIONAL-LEVEL DISASTER PLANNING DRILLS.

The reports prompted a flurry of concern by federal, state and other disaster-response officials and authorities.

And because the reported cutbacks coincided with Department of Homeland Security (DHS) Secretary Janet Napolitano announcing a department-wide initiative to cut costs, concerns were fueled that the National Exercise Program (NEP) would instead be cut—a cut that might significantly impact overall readiness and training.

Officials worried that the so-called National Level Exercise (NLE), or Top (Drills) (TOPOFF) preparedness drill program for catastrophic disaster, would be affected, as well as other important exercises, such as "hurricane preparedness" drills scheduled to run from February through early June 2011 as part of DHS' five-year NEP schedule.

What if not? Were cutbacks in drills and exercises going to make the country less safe?

Early warnings

The alarm bells were set off on April 5, when reporter Spencer Hsu revealed in a Washington Post article that the government was considering cutting back the exercises. He quoted one unnamed official as saying the preparedness effort was "regressing, not progressing," while another source disputed that, saying the effort was ongoing and might take the form of smaller, smaller and less frequent exercises.

According to that article, Napolitano and White House officials are trying to improve the national exercises, not reinvent them. Napolitano said she believed the drills had grown too

Kimery, Anthony. "Getting Smart About Exercising." *Homeland Security Today* Jul 2010 Vol. 7 No. 7.

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Exercise Geometry

National Strategy

Too big, expensive and impersonal

“How does this impact me?”

FEMA Region VI
TALON

USA

A NATION PREPARED with coordinated **capabilities** to prevent, protect against, respond to, and recover from all hazards

TEXAS

Regionalize

DPS Region I-VII



...we must weigh the relative risk of catastrophic events when determining the resources available to address each contingency and **the unique needs of each community, determine how to best address needs in light of the risks, and thereby achieve optimal and reasonable levels of preparedness.**

“Exercise Fatigue”

Simpler, smaller, less frequent

TX COGs

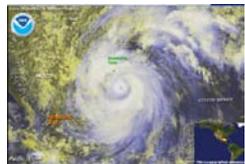
Counties

Cities

Local Risks

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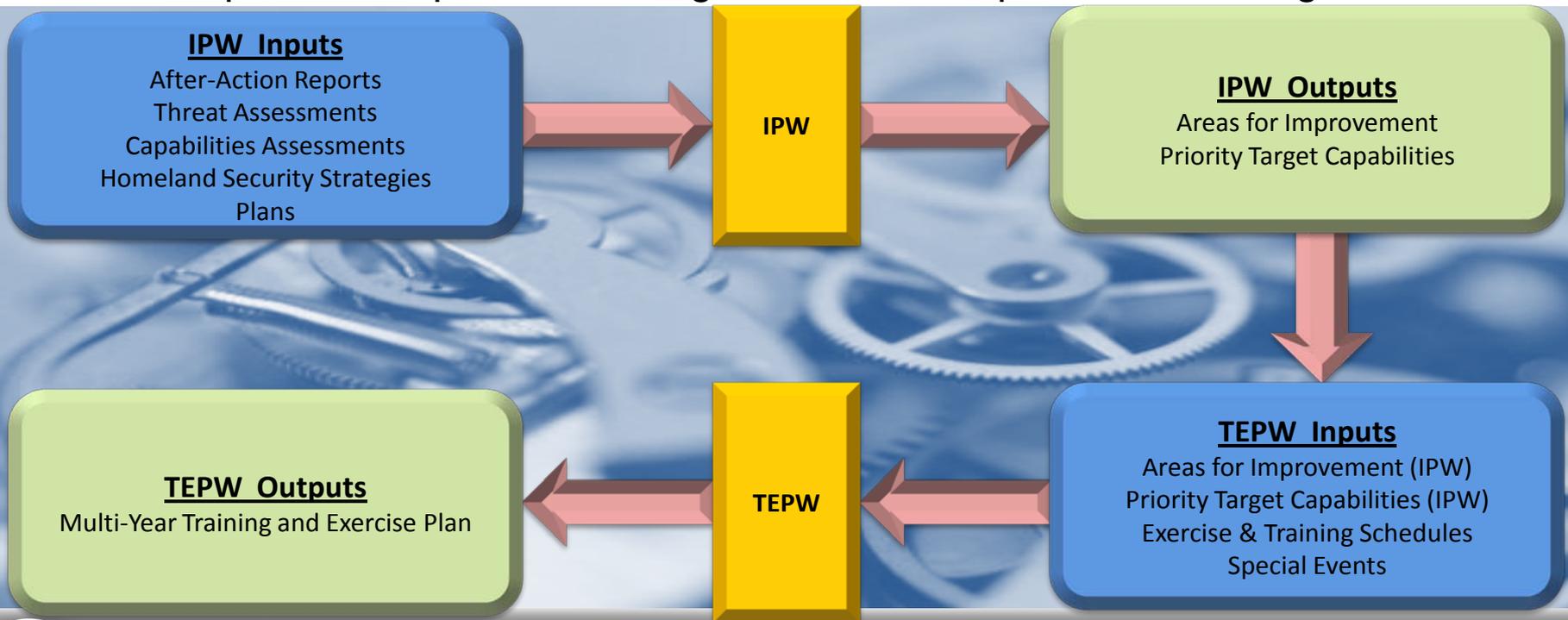


Training & Exercise Planning Workshops

It is an opportunity for the State or Urban Area to discuss its Homeland Security Strategy and develop a plan to increase preparedness through training and exercises

It allows the whole community to translate goals and priorities into:

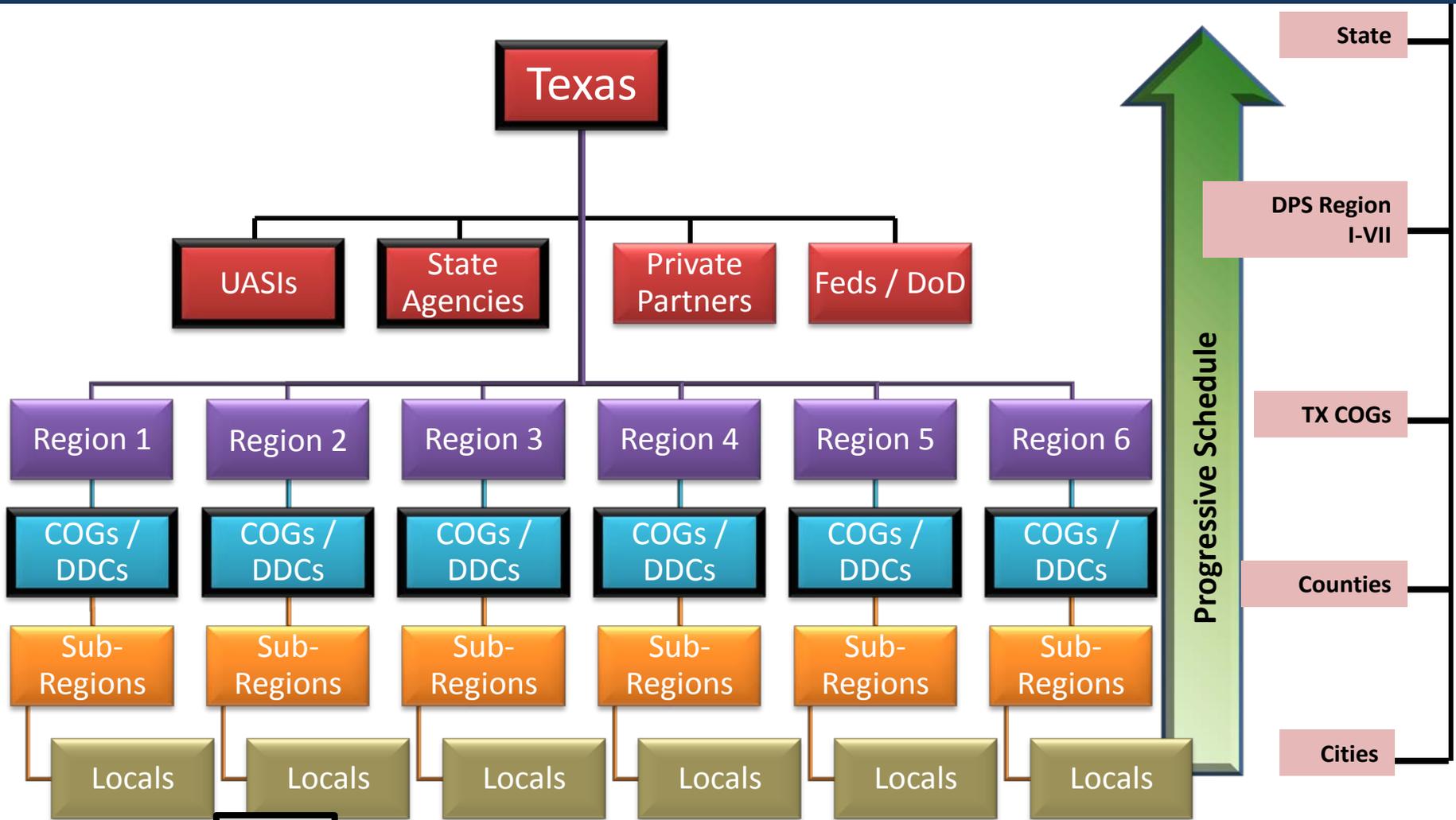
- specific objectives and exercises
- coordinate exercise activities
- track improvement plan actions against current capabilities, training, and exercises



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State TEPW Model

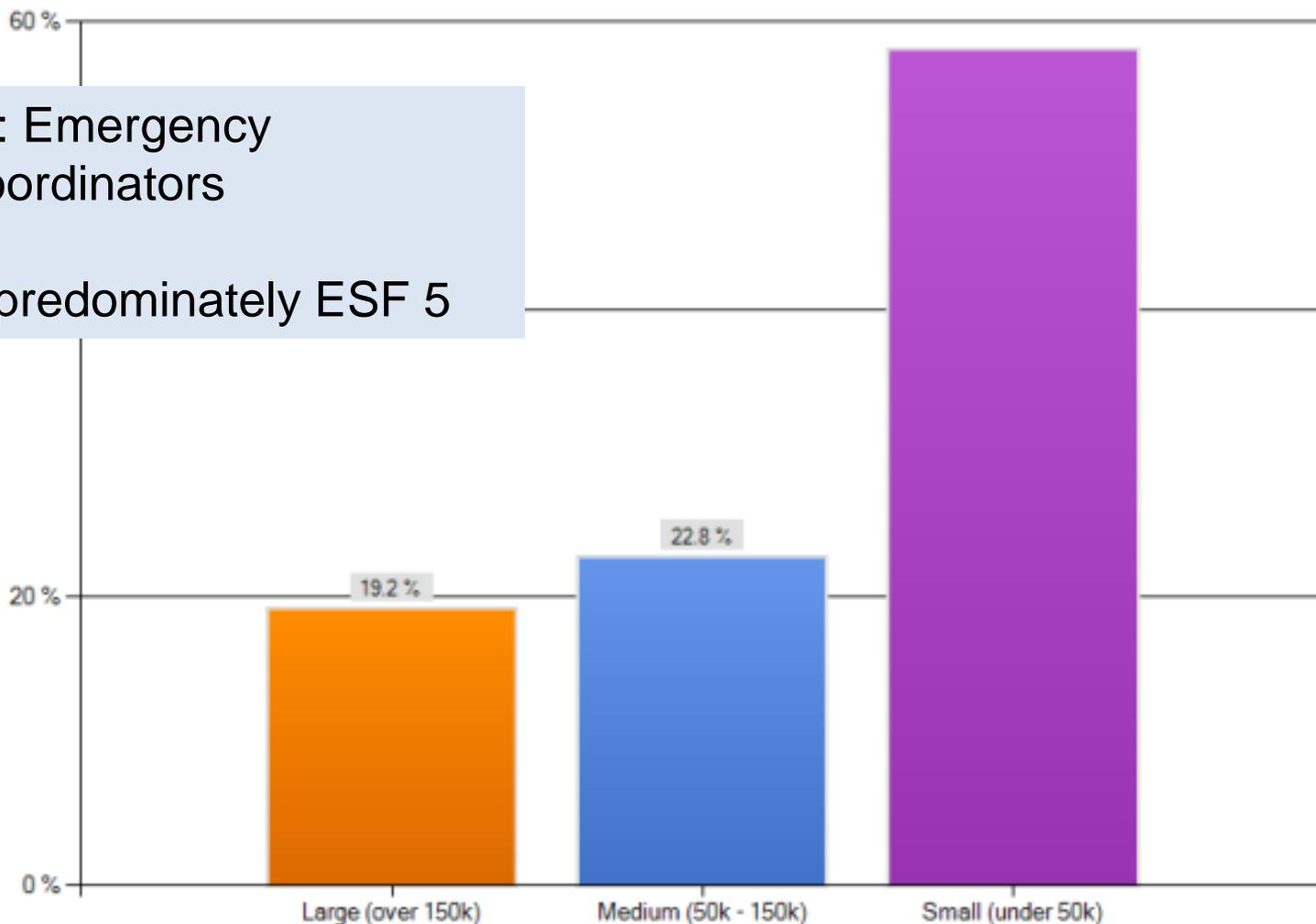


Entity = TEPs Required to TDEM
 Note: Not all COGs/DDCs will require Sub-Regions



Improvement Planning Workshop Results

My jurisdiction has a population of:



Target Audience: Emergency Management Coordinators

176 responses, predominately ESF 5



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District Coordinators



TDEM District Coordinator Areas

DDC 01 AMARILLO
Colleen O'Neal DDC 01 Amarillo (806) 548-4344
Joseph Minshaw DDC 01 Amarillo (806) 316-7632

DDC 02 LUBBOCK
Martin Widfeldt DDC 02 El Paso (915) 261-5289
Jim White DDC 02 Lubbock (325) 260-5591
Dudley Speed DDC 02 Midland (432) 416-0063

DDC 03 WICHITA FALLS
Becky Purvis DDC 03 Wichita Falls (840) 582-4030
Jim Badgett DDC 03 Garland (214) 325-9426
Sharni Copeland DDC 03 Hurst (940) 452-7757
Brad Britton DDC 03 Sherman (903) 328-7504
Doyce Winchester DDC 03 Mt. Pleasant (903) 241-0555
Deann Stinecipher DDC 03 Tyler (903) 920-5838

DDC 04 GARLAND
Tim Hood DDC 04 Waco (254) 379-0067
Randy Whittington DDC 04 Lufkin (936) 208-3270

DDC 05 WICKITA FALLS
Terry Huffman DDC 05 San Angelo (325) 313-2618

DDC 06 TYLER
Jay Hall DDC 06 Beaumont (409) 284-9381
Jemiffer Harves DDC 06 Houston (281) 642-0312

DDC 07 ABILENE
Jack Doebbler DDC 07 Austin (512) 848-1080
Deva Marquez DDC 07 Fort Stockton (432) 386-8737

DDC 08 EL PASO
Summer Azy DDC 08 San Antonio (210) 452-8860
Steve Gladstone DDC 08 ARCC/Bexar Co (210) 359-3496
David Shaw DDC 08 Capitol District (512) 917-8051

DDC 09 FORT STOCKTON
Fernando Perez DDC 09 Del Rio (830) 776-8773
Jose Alajalman DDC 09 Laredo (956) 489-7083

DDC 10 SAN ANGELO
David Noak DDC 10 Pierce (979) 320-4362
Mike L. Jones DDC 10 Texas City (832) 401-3467
Al Guarino DDC 10 Bryan (979) 412-0003

DDC 11 WACO
David Noak DDC 11 Pierce (979) 320-4362
Mike L. Jones DDC 11 Texas City (832) 401-3467
Al Guarino DDC 11 Bryan (979) 412-0003

DDC 12 AUSTIN
David Noak DDC 12 Pierce (979) 320-4362
Mike L. Jones DDC 12 Texas City (832) 401-3467
Al Guarino DDC 12 Bryan (979) 412-0003

DDC 13 BRYAN
David Noak DDC 13 Pierce (979) 320-4362
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Al Guarino DDC 13 Bryan (979) 412-0003

DDC 14 LUFKIN
David Noak DDC 14 Pierce (979) 320-4362
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Al Guarino DDC 14 Bryan (979) 412-0003

DDC 15 BEAUMONT
David Noak DDC 15 Pierce (979) 320-4362
Mike L. Jones DDC 15 Texas City (832) 401-3467
Al Guarino DDC 15 Bryan (979) 412-0003

DDC 16 HOUSTON
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Al Guarino DDC 16 Bryan (979) 412-0003

DDC 17 TEXAS CITY
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Al Guarino DDC 17 Bryan (979) 412-0003

DDC 18 SAN ANTONIO
David Noak DDC 18 Pierce (979) 320-4362
Mike L. Jones DDC 18 Texas City (832) 401-3467
Al Guarino DDC 18 Bryan (979) 412-0003

DDC 19 LAREDO
David Noak DDC 19 Pierce (979) 320-4362
Mike L. Jones DDC 19 Texas City (832) 401-3467
Al Guarino DDC 19 Bryan (979) 412-0003

DDC 20 CORPUS CHRISTI
David Noak DDC 20 Pierce (979) 320-4362
Mike L. Jones DDC 20 Texas City (832) 401-3467
Al Guarino DDC 20 Bryan (979) 412-0003

DDC 21 McAllen
VACANT DDC 21 McAllen

DDC 21 MALLEN
Bradi Ashby-Fisher DDC 21 Corpus Christi (361) 722-1122
Ronald Walker DDC 21 Corpus (361) 673-1037
Alex Camacho DDC 21 Victoria (361) 568-2128

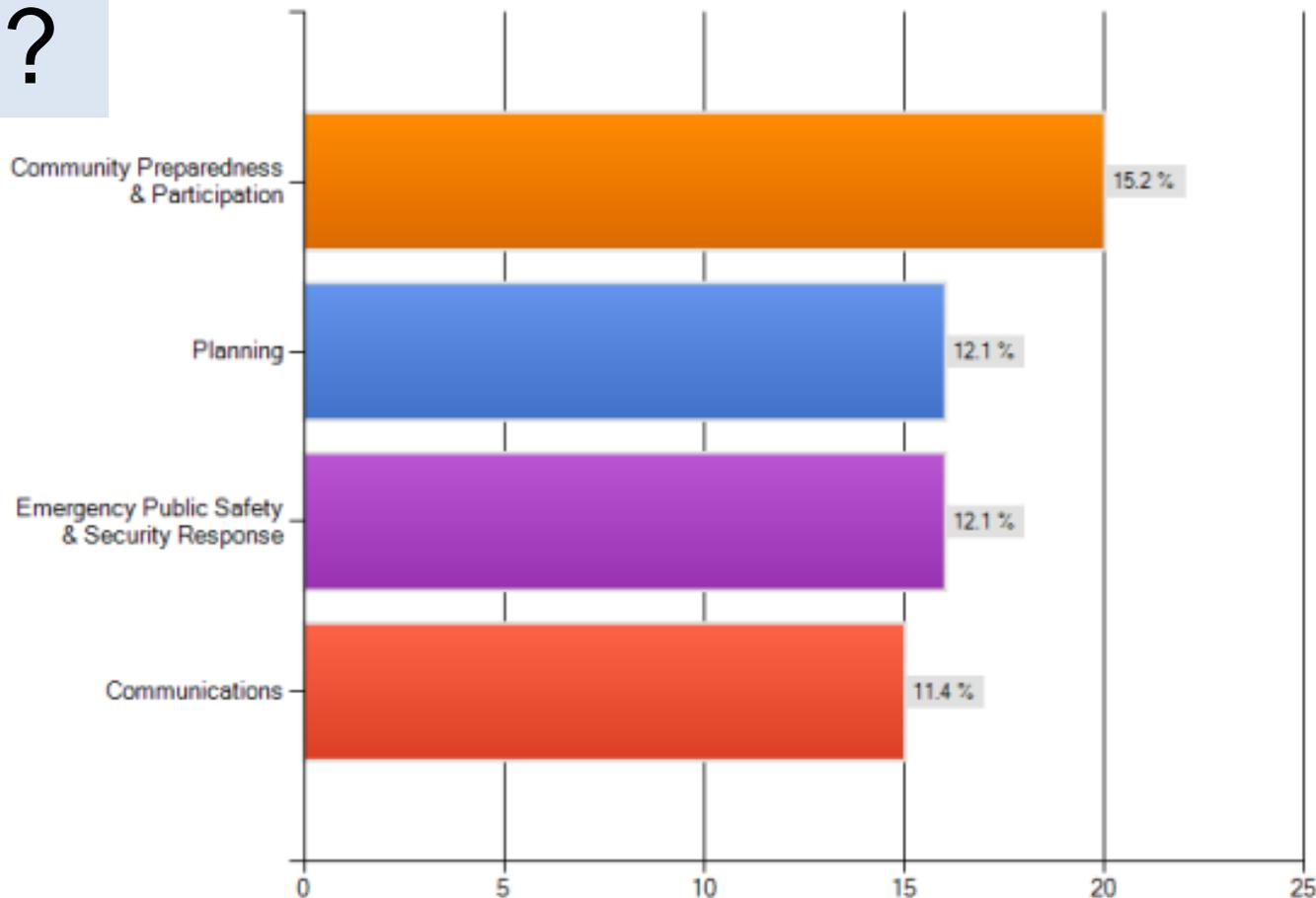
As of 6/25/22



Improvement Planning Workshop Results

Please select a Target Capability that is a major strength for your organization and provide an example of why this is a strength.

Strengths ??



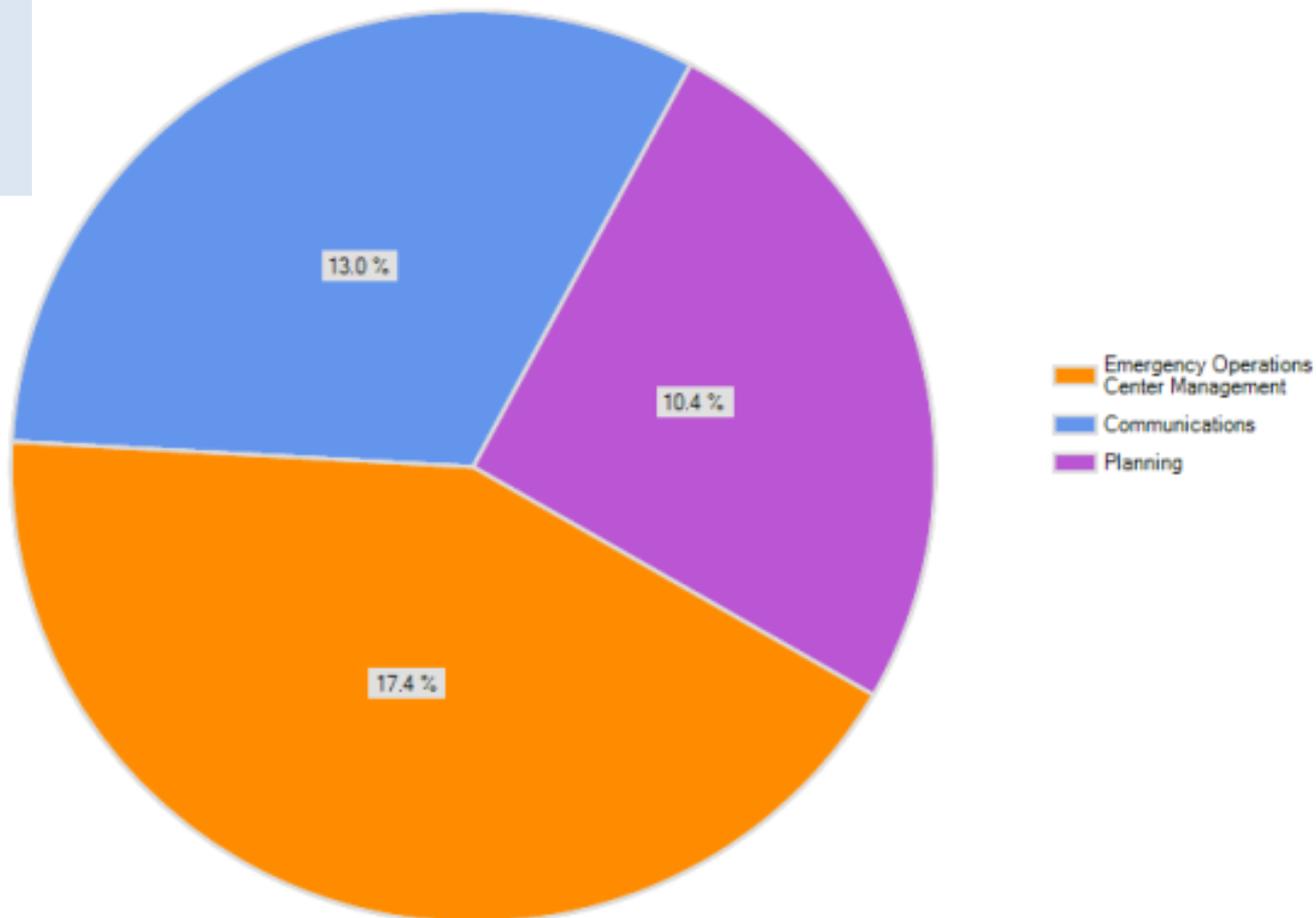
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Improvement Planning Workshop Results

Please select a Target Capability that is an Area of Improvement for your organization and provide an action item to improve this target capability.

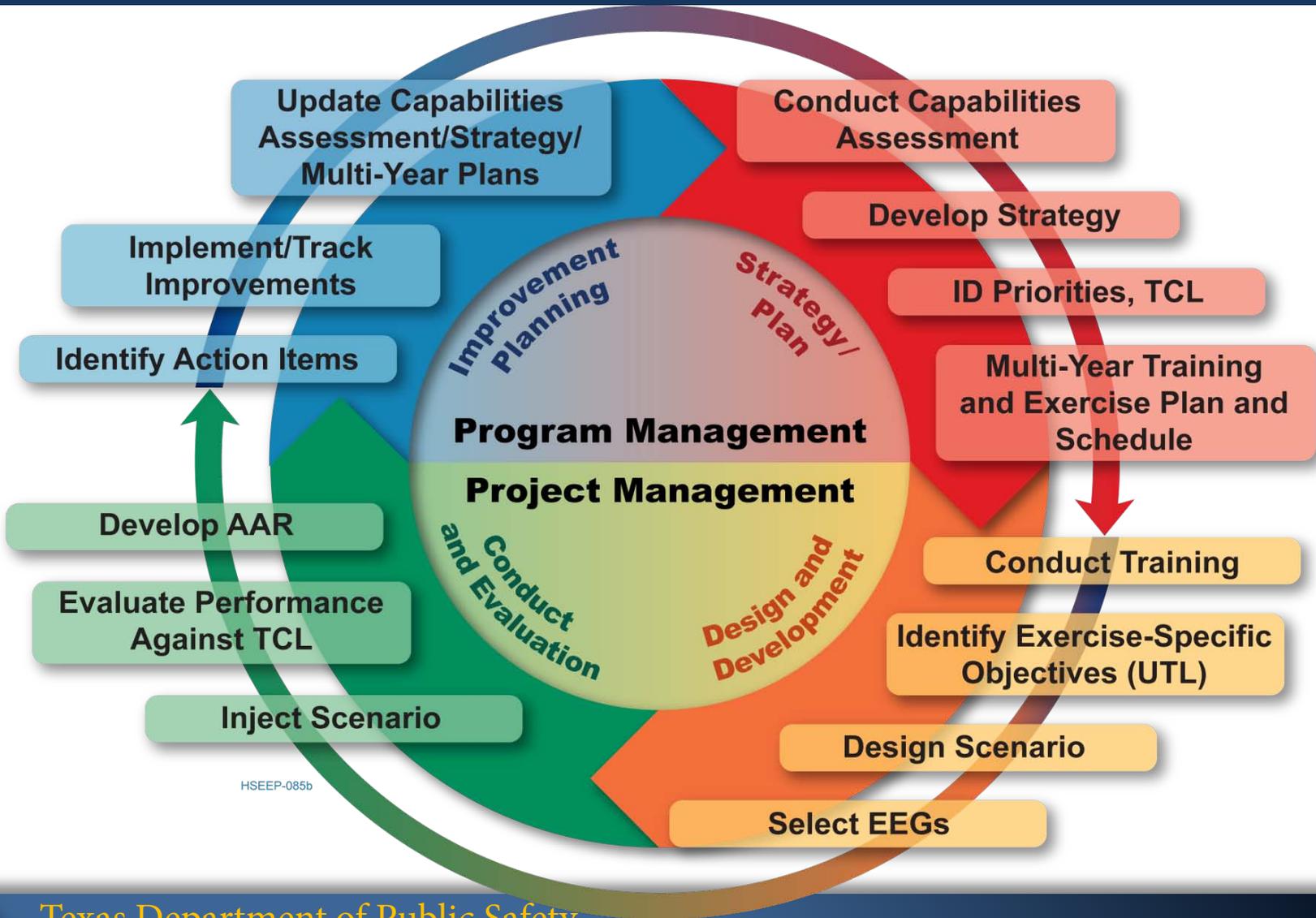
Improvement Areas??



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Overview



What is an emergency management / homeland security exercise?

Exercises are designed to:

- **Train** personnel in their emergency management duties
- **Test** and **Validate** the jurisdiction's plans, procedures, policies and facilities
- Enhance the **Capabilities** required for disaster or emergency response and recovery operations.



Overview

- Where we've been
 - State Level Exercises

FY2012

Exercise	Type	Agency / Jurisdiction			Participants
		Federal	State	Local	
Meet Me at the Alternate Lean on Me	Drill	0	94	18	112
	Full-Scale	0	339	0	339
		0	433	18	451
Call of Duty	Seminar	0	48	0	48
		0	48	0	48
Just Add Water	Workshop	8	23	6	37
		8	23	6	37
TDEM/DSHS Road Show 6	Workshop	4	46	92	142
TDEM/DSHS Road Show 1	Workshop	4	48	143	195
TDEM/DSHS Road Show 3	Workshop	3	45	91	139
TDEM/DSHS Road Show 2	Workshop	3	71	181	255
		14	210	507	731
TDEM/DSHS Road Show 5	Workshop	0	43	50	93
TDEM/DSHS Road Show 4	Workshop	0	39	41	80
		0	82	91	173
Locked and Loaded	Drill	0	345	0	345
State Hurricane Response	Workshop	0	125	6	131
		0	470	6	476
		22	1266	628	1916

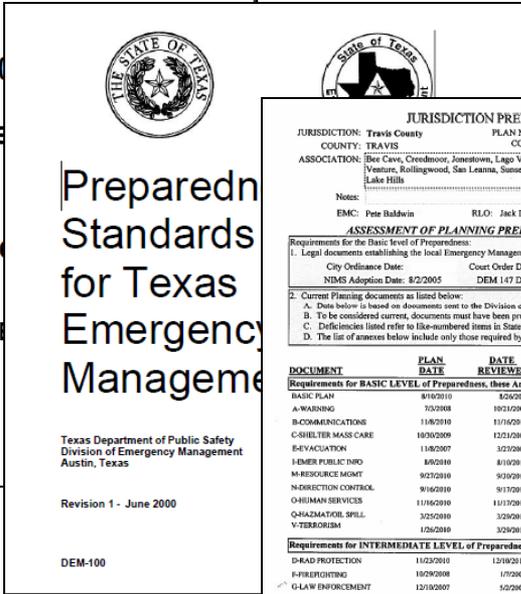
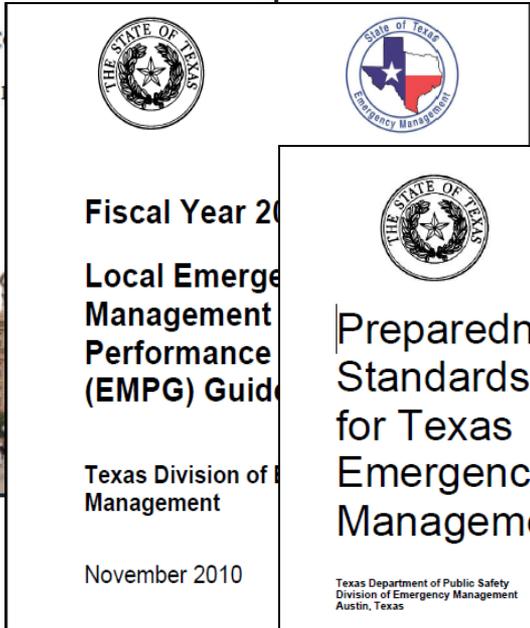
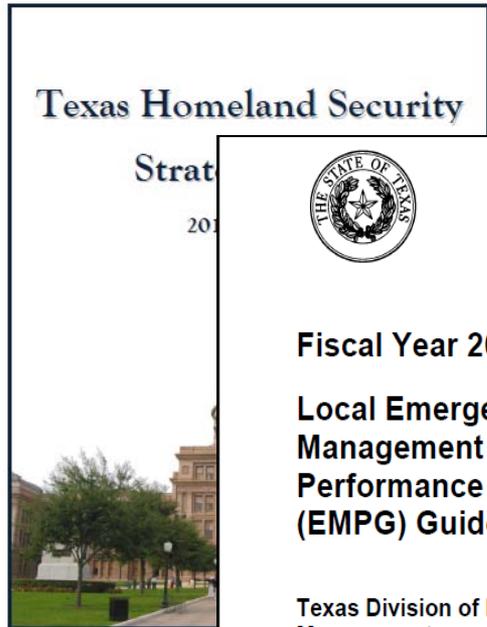


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Exercise Requirements

Local governments **will** conduct at least one exercise per year that meets the requirements of the Homeland Security Exercise and Evaluation Program (HSEEP).



JURISDICTION PREPAREDNESS PROFILE

JURISDICTION: Travis County PLAN NO: 22700 PLAN RECORD: Primary
 COUNTY: TRAVIS COG: 12 Disaster District: 6B

ASSOCIATION: Bee Cave, Creedmoor, Jonestown, Lago Vista, Lakeway, Manor, Mustang Ridge, Pflugerville, Point Venture, Rollingwood, San Leanna, Sunset Valley, The Village of The Hills, Volente, Webberville, West Lake Hills

Notes:
 EMC: Pete Baldwin RLO: Jack Dobbler

ASSESSMENT OF PLANNING PREPAREDNESS = *Advanced*

Requirements for the Basic Level of Preparedness:
 1. Legal documents establishing the local Emergency Management Program: Funding Status: EMPG
 City Ordinance Date: Court Order Date: 10/26/1993 Joint Resolution Date: 2/10/2004
 NIMS Adoption Date: 8/2/2005 DEM 147 Date: 1/5/1999 Mitigation Action Plan Date: 2/7/2005

2. Current Planning documents as listed below:
 A. Data below is based on documents sent to the Division of Emergency Management.
 B. To be considered current, documents must have been prepared/revised or updated by change within 5 years.
 C. Deficiencies listed refer to like-numbered items in State Planning Standards.
 D. The list of assesses below include only those required by the state.

DOCUMENT	PLAN DATE	DATE REVIEWED	NIMS Compliant	DEFICIENCIES	STATUS/ACTION
Requirements for BASIC LEVEL of Preparedness, these Annexes:					
BASIC PLAN	8/16/2010	8/26/2010	Yes		
A-WARNING	7/31/08	10/31/2008	Yes		
B-COMMUNICATIONS	11/8/2010	11/16/2010	Yes		
C-SHELTER MASS CARE	10/30/2009	12/31/2009	Yes		
EVACUATION	11/8/2007	3/2/2008	Yes		
I-EMER PUBLIC INFO	8/6/2010	8/10/2010	Yes		
M-RESOURCE MGMT	9/27/2010	9/29/2010	Yes		
N-DIRECTION CONTROL	9/16/2010	9/17/2010	Yes		
O-HUMAN SERVICES	11/16/2010	11/17/2010	Yes		
Q-HAZARDOUS SPILL	3/25/2010	3/28/2010	Yes		
V-TELEVISION	1/26/2010	3/29/2010	Yes		
Requirements for INTERMEDIATE LEVEL of Preparedness (Basic + these Annexes):					
D-RAID PROTECTION	11/20/2010	12/10/2010	Yes		
F-FIRE FIGHTING	10/20/2008	10/20/08	Yes		
G-LAW ENFORCEMENT	12/10/2007	5/2/2008	Yes		
H-HEALTH MEDICAL	12/1/2010	12/6/2010	Yes		
J-RECOVERY	10/26/2007	3/27/2008	Yes		
K-PUBLIC WORKS	11/23/2010	11/29/2010	Yes		
L-ENERGY UTILITIES	10/23/2009	12/14/2009	Yes		
R-RESEARCH RESCUE	10/26/2010	10/26/2010	Yes		
S-TRANSPORTATION	10/26/2010	10/29/2010	Yes		
Requirements for ADVANCED LEVEL of Preparedness (Basic + Intermediate + these Annexes):					
P-HAZARD MITIGATION	6/25/2010	7/15/2010	Yes		
T-DONATIONS MGMT	2/15/2007	6/19/2007	Yes		
U-LEGAL	1/21/2010	3/16/2010	Yes		

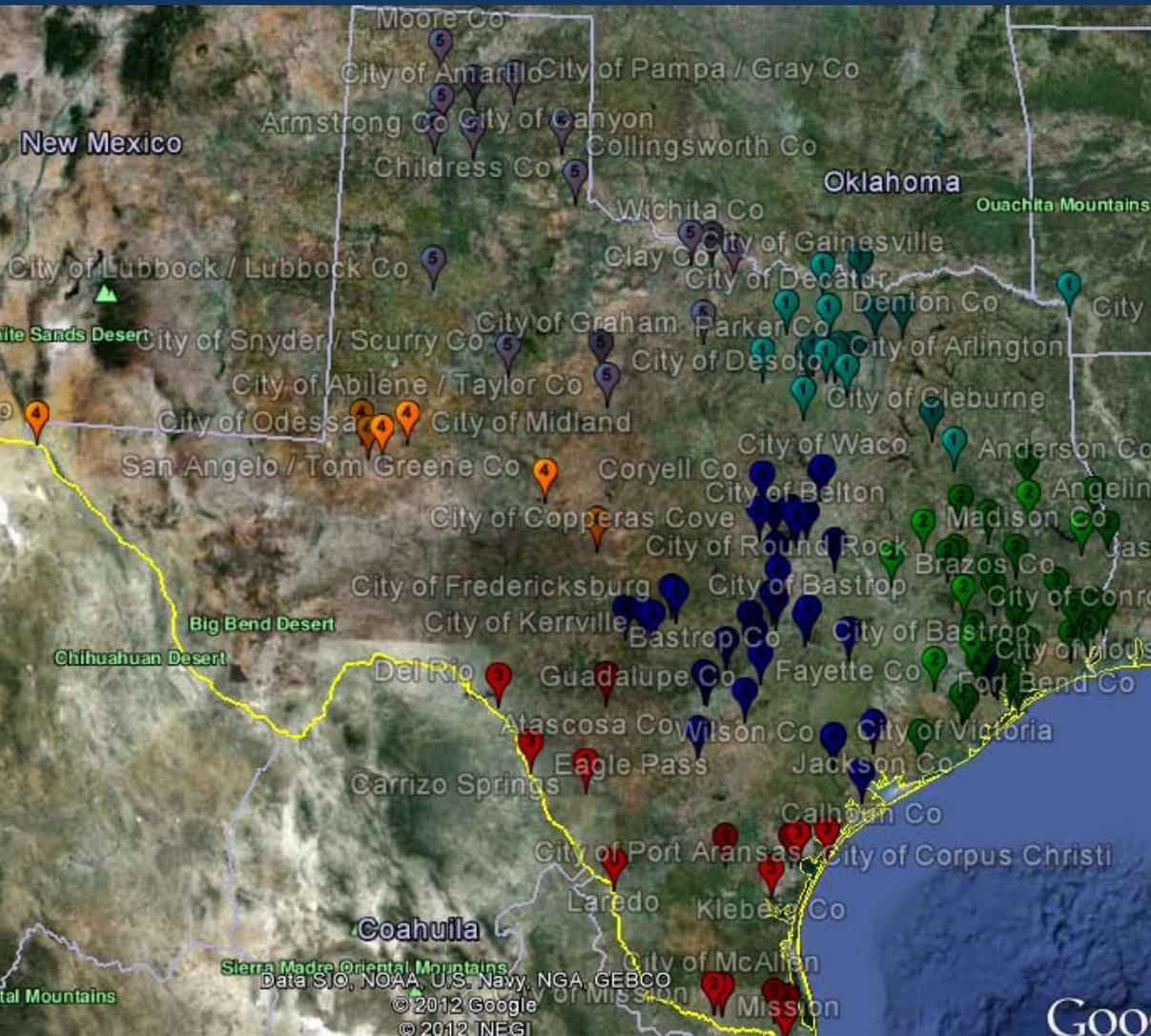
NOTE: Full NIMS Compliance for planning was due September 30, 2006.

Tuesday, December 14, 2010

Emergency Management Performance Grant (EMPG)



Texas EMPG Sub-Grantees



117 Jurisdictions



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EMPG Sub-Grantee Exercise Plan

2

Discussion-Based
Activities

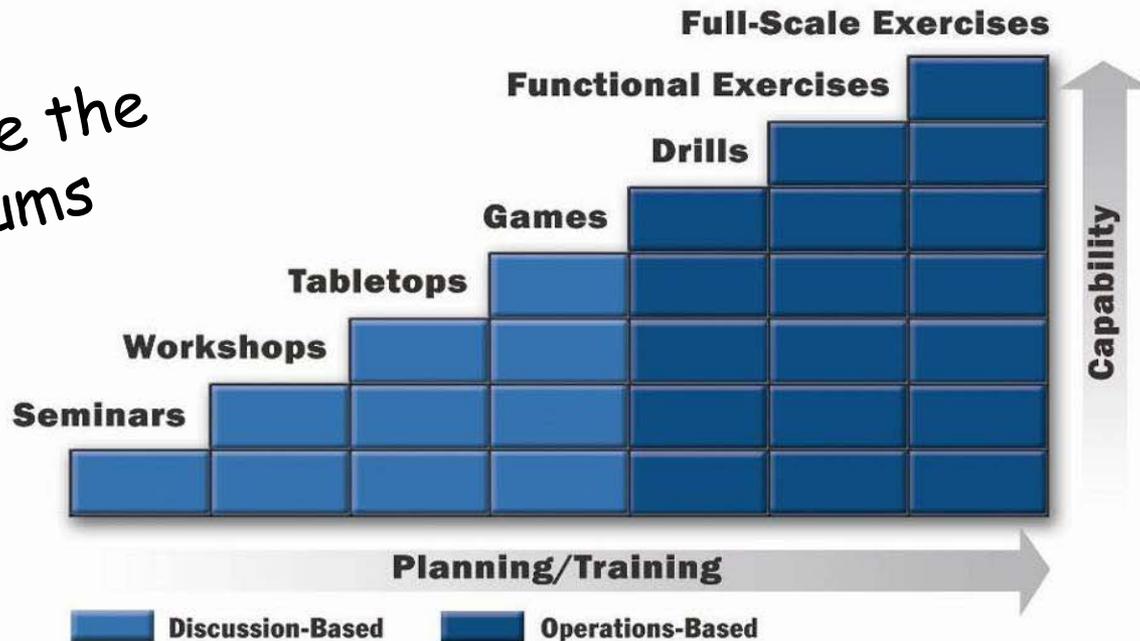
1

Operations-Based
Activity

3

Full-Scale
Every 3 years

*These are the
minimums*



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Sub-Grantee Exercise Plan

2

Discussion-Based
Activities

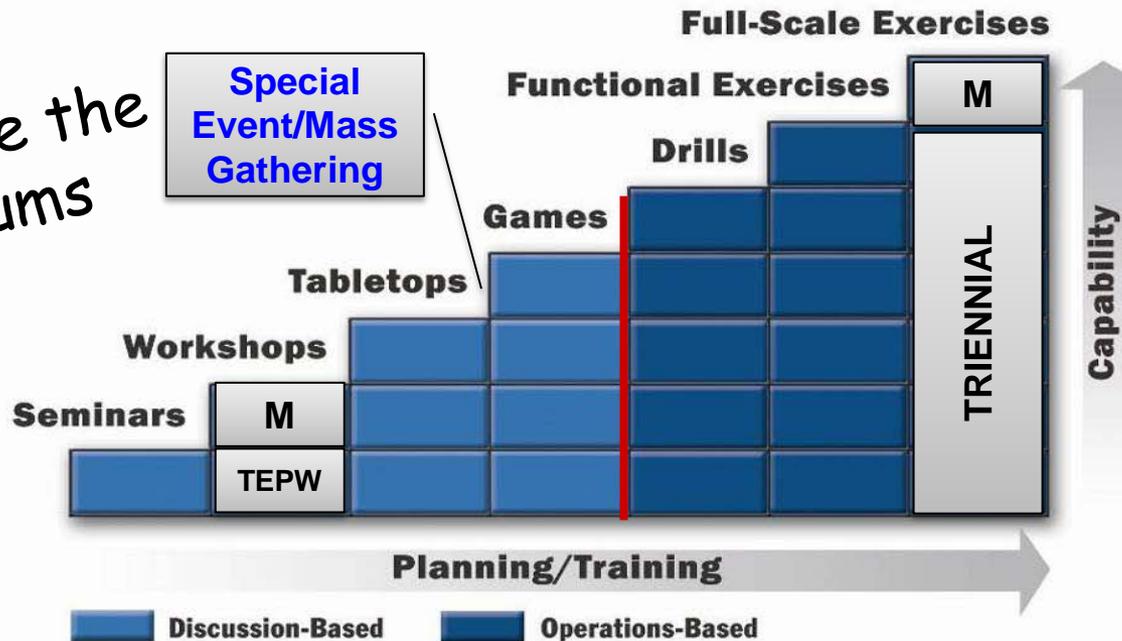
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Operations-Based
Activity

3

Full-Scale
Every 3 years

*These are the
minimums*



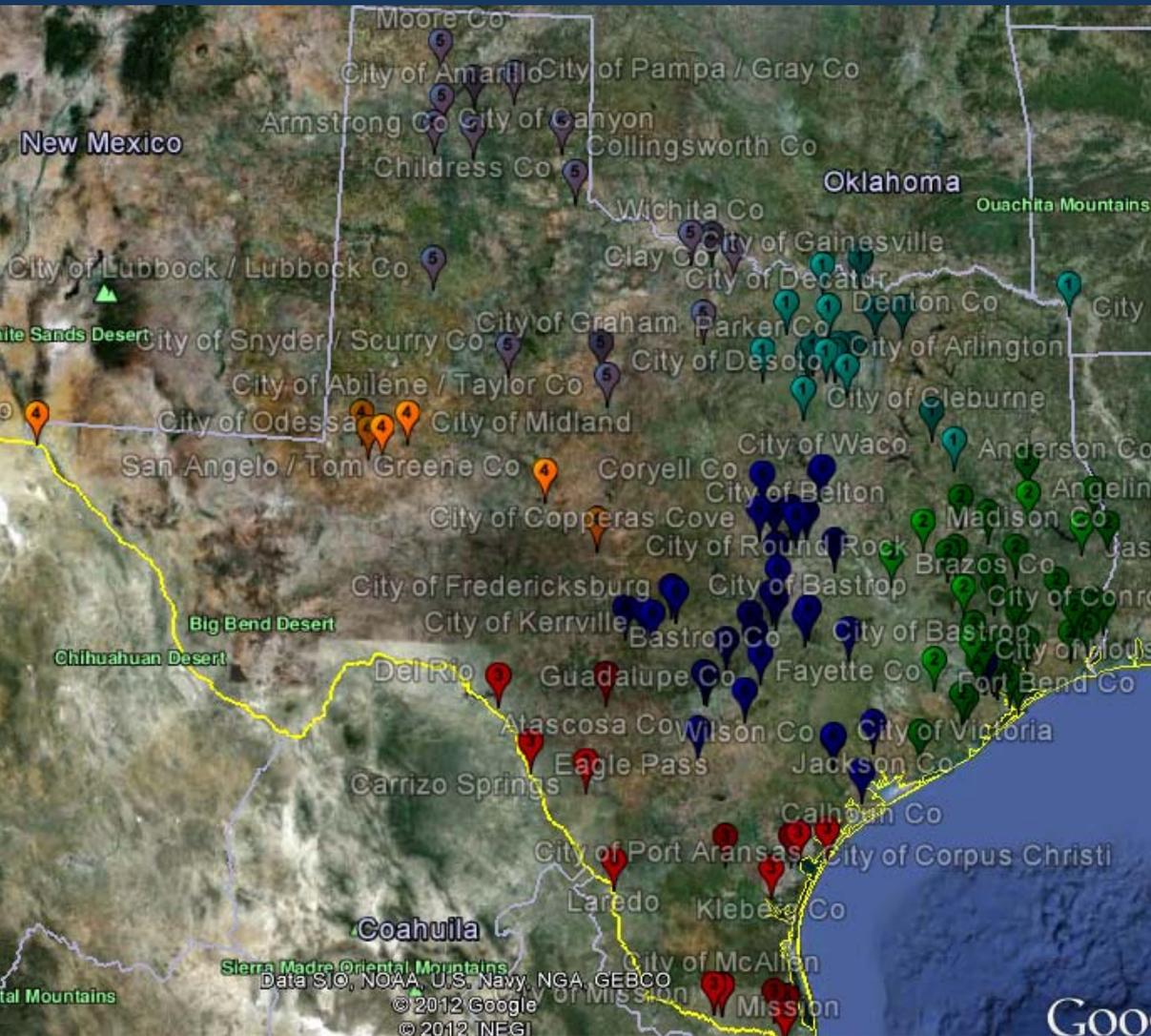
**Note: Real
World
Events /
Incidents
ARE
BACK!**



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Texas EMPG Sub-Grantees



117 Jurisdictions

3 exercises per year

351 per year

*...preparation
for the threats
that pose the
greatest risk...*



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Sub-Grantee Exercise Matrix

These are the minimums

	Exercise Type	No. of EM Agencies Involved	CEO or Rep Required	Direction & Control	No. of Capabilities /Functions
Discussion-Based	Seminar	Two	No	No	Two
	Workshop	Three	No	No	Three
	NEW Special Event/Mass Gathering	Three (2 EM & 1 Promoter/ Facility)	No	No	Four
	Tabletop	Four	Yes	Yes	Four
	Game	Three	No	No	Three
Ops-Based	Drill	Two	No	Yes	Three
	Functional	Four	Yes	Yes	Four
	Full-Scale	Four	Yes	Yes	Four

Note: Response to any Real-World Incident may fulfill a single Operations-Based exercise requirement



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Exercise Notification

Texas Division of Emergency Management (TDEM)



Exercise Notification Form

General Information: *Required – this information will be posted to the State Exercise Schedule

1. *Submitting/Host Jurisdiction/Agency:
2. *Name of Exercise:
3. *Location of Exercise: Zip Code:
4. *Proposed Date(s) of Exercise: Or
5. *Exercise Scenario:
6. *Exercise Type:
Discussion-Based: Operations-Based:
7. Exercise is based upon the local EOP: Yes No EOP Date:

Detailed Information: Do we have your approval to post the following exercise details to the State Exercise Schedule? Yes No

8. Primary and Alternate Exercise Point(s) of Contact:
 - a. Primary Name:
Primary Phone: Fax:
E-mail Address:
 - b. Alternate Name:
Alternate Phone:

This form collects information to augment exercise situational awareness and develop a statewide comprehensive calendar of exercises.

The calendar will be available on the Texas Emergency Management Website for all interested in coordinating and synchronizing exercises for better allocation of resources.

EMPG jurisdictions are required to complete and submit NLT 45 days prior to the exercise.

<http://www.txdps.state.tx.us/dem/Preparedness/exerciseUnit/exerciseRptngInfoForms.htm>



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Exercise Unit Contact

For Technical Assistance

TDEM Contact Info

Phone: 512-424-XXXX

Email: First.Last@dps.texas.gov

James Kelley

Exercise Unit Supervisor – x5347

Esther Corwin

Exercise Training Officer – x2198

NEW

Unit Email – TDEM.Exercises@dps.texas.gov

Webpage - <http://www.txdps.state.tx.us/dem/Preparedness/exerciseUnit/index.htm>



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Questions



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